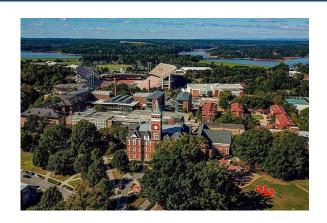
2018-2022 Comprehensive Economic Development Strategy for the SC Appalachian Region

2019 Annual Performance Report







Prepared by the Appalachian Council of Governments for Anderson, Cherokee, Greenville, Oconee, Pickens, and Spartanburg Counties



Acknowledgements

SC Appalachian Council of Governments Board Members:

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Brandy Amidon, Greenville County, City of Travelers Rest Mayor

Larry Bagwell, Pickens County, City of Easley Mayor

Rep. Mike Burns, Greenville County, SC State Representative

Rev. Grady Butler, Greenville County Citizen Representative

David Cauthen, Cherokee County Citizen Representative

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Jack Mabry, Spartanburg County Council

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Marta Wahlen, Oconee County Citizen Representative

Junie White, Spartanburg County, City of Spartanburg Mayor

Cindy Wilson, Anderson County Council

Regional Partners:

Alliance Pickens

Anderson County Office of Economic Development

Cherokee County Development Board

Greenville Area Development Corporation

Oconee Economic Alliance

SC Department of Commerce

SC Department of Employment & Workforce

Spartanburg Economic Futures Group

Ten at the Top

Upstate SC Alliance

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Section One

INTRODUCTION

About the SC Appalachian Council of Governments

The SC Appalachian Council of Governments (SCACOG) is a voluntary organization of local governments in the northwest corner of South Carolina, serving a region which includes the counties of Anderson, Cherokee, Greenville, Oconee, Pickens, and Spartanburg, as well as the 42 municipalities therein.

Since its formation in 1965, the Council has served the dual mission of tackling issues of regional significance and providing services to local governments. Economic and community development, transportation, infrastructure development, resource management, aging services, and workforce development are all issues of regional importance in which SCACOG takes an active role. At the local level, the agency's services include general administration, technical assistance, training, planning, grant writing & administration, and information & mapping services.

Background and Purpose of the Comprehensive Economic Development Strategy

The Comprehensive Economic Development Strategy (CEDS) is a program of the United States Department of Commerce Economic Development Administration (EDA). The Public Works and Economic Development Act of 1965 (PWEDA) requires federally designated Economic Development Districts, such as the South Carolina Appalachian Council of Governments (SCACOG), to develop and maintain a CEDS in order to both establish a regional economic development strategy and maintain the region's eligibility for EDA

grant competition and programs. The program requires annual updates of the CEDS as well as a full re-write of the CEDS at least once every five years.

In 2017, SCACOG submitted to EDA a new five-year CEDS entitled *A Comprehensive Economic Development Strategy for the Appalachian Region of South Carolina: 2018-2022.* This document is the work of many committed individuals from both the private and public sector who desire to support the continued, positive growth of the South Carolina Appalachian region. The 2019 Annual Performance Report will highlight the economic development activity in the region as it pertains to the goals identified in the 2018-2022 CEDS and provide an updated snapshot of economic conditions throughout the region.

CEDS 2018-2022 Advisory Committee

Don Godbey, Committee Chair	Greenville County
David Cauthen	Cherokee County
Neal Collins	Pickens County
Mack Durham	Anderson County
George Fletcher	Greenville County
Mike Forrester	Spartanburg County
Dana Moore	Oconee County

Section Two

REGION OVERVIEW

SC Appalachian Region: Current Economic Conditions

Although growth has slowed somewhat in the last year, the SC Appalachian Region continues to experience favorable economic conditions. The region has surpassed the state in median household income and is closing the gap in per capita income. Unfortunately, both the region and the state lag far behind national averages in each of the two categories. It should, however, be noted that the impact of these statistics is somewhat dampened by the lower cost of living in the region.

Median Household Income				
	SCACOG Region	SC	US	
2017	\$48,241	\$48,678	\$56,124	
2018	\$50,361	\$50,748	\$58,100	
2019	\$51,901	\$51,389	\$60,548	

Source: Esri Business Analyst

Per Capita Income				
	SCACOG Region	SC	US	
2017	\$25,835	\$26,262	\$30,820	
2018	\$27,315	\$27,697	\$31,950	
2019	\$28,133	\$28,244	\$33,028	

Source: Esri Business Analyst

The Bureau of Labor Statistics reported annual unemployment rates in 2018 ranging from a low of 2.9% in Greenville County, to a high of 3.6% in Cherokee County. These rates are not only below the national average, but also at or near historic lows for the

region. The resulting tight labor market presents a challenge for employers as labor can be difficult to find. Moving forward, workforce development and talent attraction initiatives will be critical to continued economic development success.

In spite of the tight labor market, economic developers have been successful in recruiting new businesses to the region and helping existing businesses expand. The majority of these projects fall into at least one region-wide target industry category, expanding the existing clusters and increasing the demand for a skilled workforce. Nearly 1,800 new jobs and over \$523 million in capital investments were announced between October 2018 and October 2019 despite lower activity levels when compared to the previous year.

Announced Capital Investment and Job Creation			
	Projects	Jobs	Capital Investment
Target Industry	20	908	\$423,729,400
Other Industry	16	890	\$99,430,000

The remainder of this document will provide more detail of economic conditions in the region and each county, as well as highlight economic development activity in the region as it pertains to the goals established in CEDS 2018-2022.

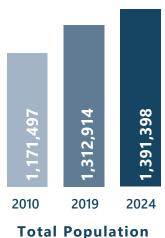
Section Three

2018 Economic Profiles



SC Appalachian Region 2019 Economic Profile

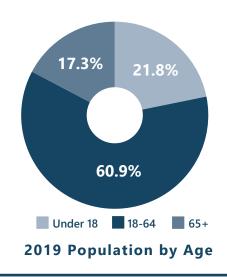






Population by Race & Hispanic Origin

	2019
White	76.0%
Black	16.1%
American Indian/Alaska Native	0.3%
Asian	2.0%
Hawaiian/Pacific Islander	0.0%
Some Other Race	3.3%
Two or More Races	2.2%
Hispanic Origin (Any Race)	6.8%





Median Household Solution 1,901

Per Capita Income \$28,133

Unemployment Rate 3.1%

Poverty Rate 13.5%



High School
Graduate or GED 28.5%

Some College or Associates Degree 30.0%

Bachelor's Degree or Higher 28.3%

HOUSEHOLDS

Number of Households 511,270

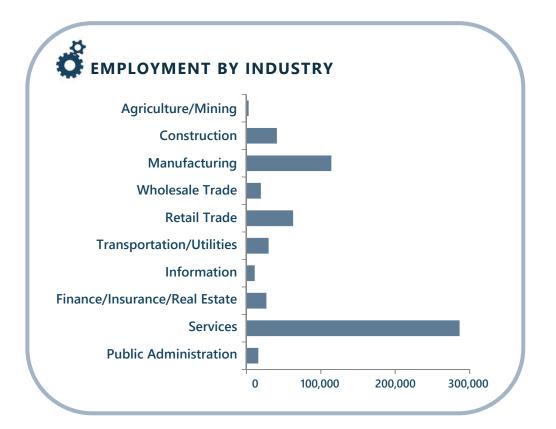
Average Household Size 2.51

Owner-Occupied 60.2%

Renter-Occupied 28.9%



Company	Employees
BMW Manufacturing Corp	11,000
Milliken & Company	5,566
General Electric	4,220
Michelin North America	4,139
Robert Bosch	2,911





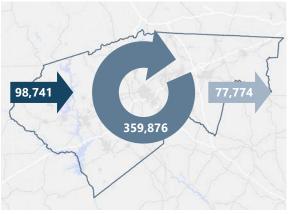
COMMUTING PATTERNS

Travel Time to Work*

Less than 10 minutes	10.7%
10-29 minutes	58.4%
30-59 minutes	25.9%
60 minutes or more	5.0%

Note: Data to be revised in February 2020 upon US Census Bureau release of Cherokee County data.

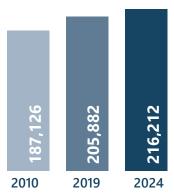
Worker Inflow/Outflow



Live and Work in the SC Appalachian Region	359,876
Commute Into the SC Appalachian Region	98,741
Commute Out of the SC Appalachian Region	77,774





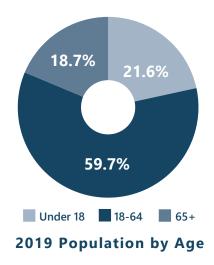




Total Population

Population by Race & Hispanic Origin

-	_
	2019
White	79.6%
Black	15.3%
American Indian/Alaska Native	0.3%
Asian	1.0%
Hawaiian/Pacific Islander	0.0%
Some Other Race	1.8%
Two or More Races	2.0%
Hispanic Origin (Any Race)	4.0%



\$	ECONOMY	1
Media	n Household	

Median Household \$49,377 Income

Per Capita Income \$26,295

Unemployment Rate 3.3%

Poverty Rate 14.7%

ED	UC.	AT I	10	N

High School Graduate or GED 31.8%

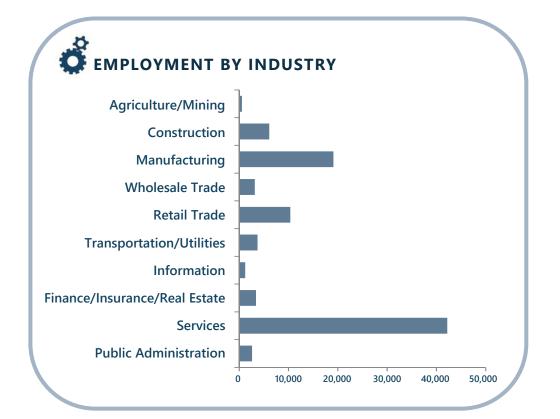
Some College or Associates Degree 32.0%

Bachelor's Degree or Higher 22.2%

HOUSEHOLDS	
Number of Households	80,668
Average Household Size	2.52
Owner-Occupied	61.5%
Renter-Occupied	26.4%



Company	Employees
Electrolux Home Products, Inc.	1,950
Robert Bosch Corporation	1,431
Michelin North America, Inc.	1,241
Techtronic Industries Power Equipment (TTI)	1,100
First Quality Enterprises	797



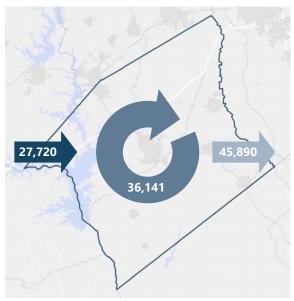


COMMUTING PATTERNS

Travel Time to Work

Less than 10 minutes	11.0%
10-29 minutes	55.7%
30-59 minutes	26.7%
60 minutes or more	6.5%

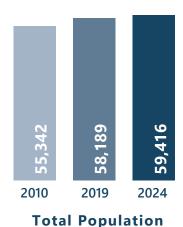
Worker Inflow/Outflow



Live and Work in Anderson County 36,141 **Commute Into Anderson County** 27,720 **Commute Out of Anderson County** 45,890



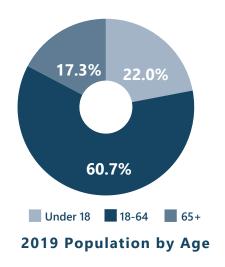




40.2 Median Age

Population by Race & Hispanic Origin

	2019
White	74.7%
Black	19.7%
American Indian/Alaska Native	0.4%
Asian	0.7%
Hawaiian/Pacific Islander	0.0%
Some Other Race	2.6%
Two or More Races	1.8%
Hispanic Origin (Any Race)	4.4%





Median Household \$36,867 Income

\$19,033 Per Capita Income

Unemployment 3.6% Rate

22.3% **Poverty Rate**

EDUCATION

High School 37.3% **Graduate or GED**

Some College or 26.7% **Associates Degree**

Bachelor's Degree 16.2% or Higher

HOUSEHOLD	S

Number of 22,331 Households

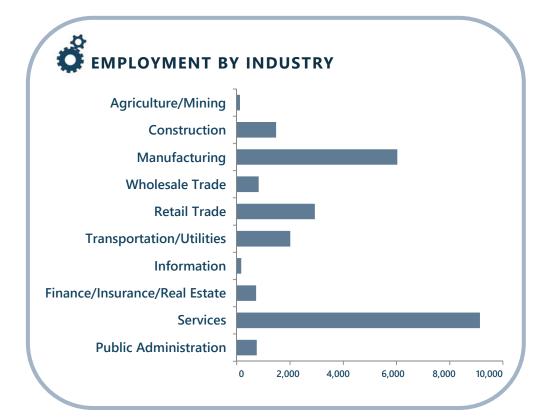
Average 2.55 **Household Size**

Owner-Occupied 63.9%

Renter-Occupied 26.0%



Company	Employees
Nestlé USA - Prepared Foods Division	1,000
Milliken & Company (Multiple Locations)	989
Freightliner Custom Chassis	909
Hamrick Mills, Inc. (Multiple Locations)	890
The Timken Company	400





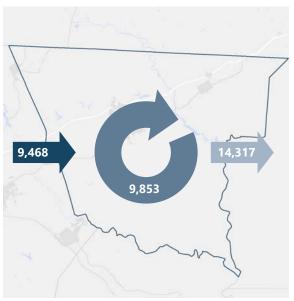
COMMUTING PATTERNS

Travel Time to Work (2017*)

Less than 10 minutes	12.4%
10-29 minutes	61.7%
30-59 minutes	22.6%
60 minutes or more	3.4%

*2018 data to be released in February 2020

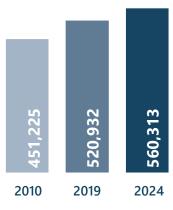
Worker Inflow/Outflow



Live and Work in Cherokee County 9,853 **Commute Into Cherokee County** 9,468 **Commute Out of Cherokee County** 14,317

Greenville County 2019 Economic Profile



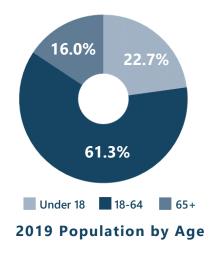


Total Population

38.7 Median Age

Population by Race & Hispanic Origin

	2019
White	73.0%
Black	17.4%
American Indian/Alaska Native	0.3%
Asian	2.5%
Hawaiian/Pacific Islander	0.1%
Some Other Race	4.4%
Two or More Races	2.3%
Hispanic Origin (Any Race)	9.1%



S ECONOMY

Median Household \$57,082 Income

\$31,682 Per Capita Income

Unemployment 2.9% Rate

10.8% **Poverty Rate**

EDUCATION

High School 24.8% **Graduate or GED**

Some College or 28.6% **Associates Degree**

Bachelor's Degree 35.3% or Higher

HOUSEHOLDS

Number of 204,104 Households

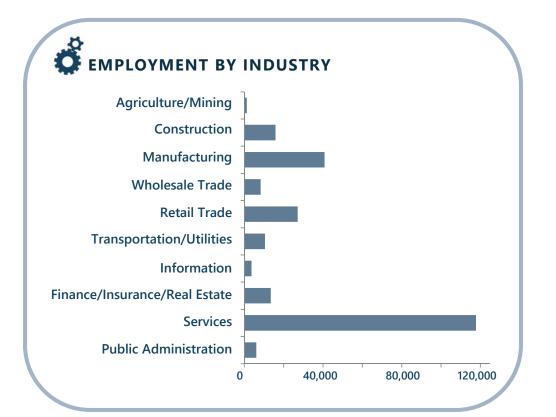
Average 2.5 **Household Size**

Owner-Occupied 59.5%

Renter-Occupied 31.7%



Company	Employees
GE Power	2,500
Michelin North America, Inc.	1,687
Sealed Air Corporation, Cryovac Division	1,300
Magna International	1,000
Bosch Rexroth Corporation	780



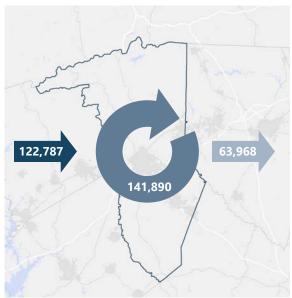


COMMUTING PATTERNS

Travel Time to Work

Less than 10 minutes	10.3%
10-29 minutes	60.8%
30-59 minutes	24.7%
60 minutes or more	4.1%

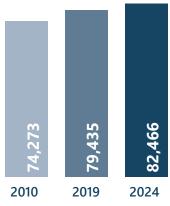
Worker Inflow/Outflow



Live and Work in Greenville County 141,890 **Commute Into Greenville County** :122,787 **Commute Out of Greenville County** 63,968





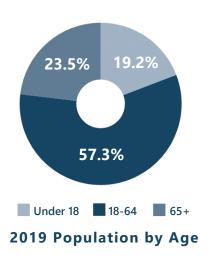


45.7
Median
Age

Total Population

Population by Race & Hispanic Origin

	2019
White	86.8%
Black	7.1%
American Indian/Alaska Native	0.3%
Asian	0.9%
Hawaiian/Pacific Islander	0.0%
Some Other Race	2.8%
Two or More Races	2.0%
Hispanic Origin (Any Race)	5.6%





Median Household \$49,153

Per Capita Income \$27,798

Unemployment Rate 3.3%

Poverty Rate 15.3%

EDUCATION

High School Graduate or GED 31.0%

Some College or Associates Degree 28.8%

Bachelor's Degree or Higher 25.8%

HOUSEHOLDS

Number of Households 32,854

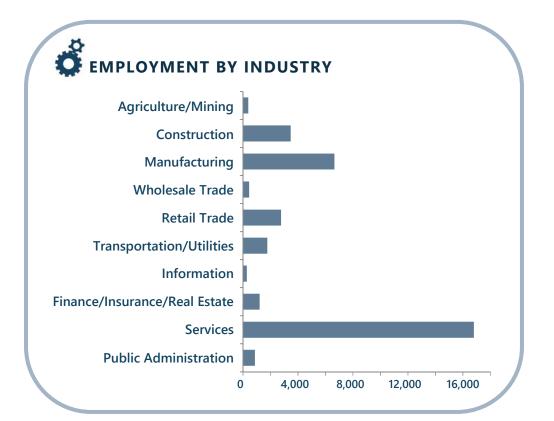
Average Household Size 2.39

Owner-Occupied 54.8%

Renter-Occupied 24.0%



Company	Employees
BorgWarner	940
Itron, Inc.	930
JTEKT/Koyo Bearings USA, LLC	630
BASF Corporation	400
US Engine Valve Corporation	383



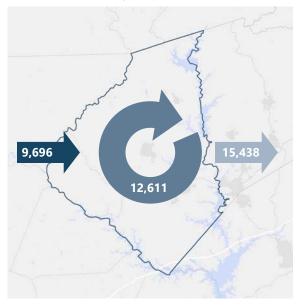


COMMUTING PATTERNS

Travel Time to Work

Less than 10 minutes	10.3%
10-29 minutes	62.9%
30-59 minutes	20.9%
60 minutes or more	6.0%

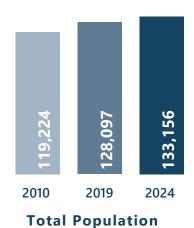
Worker Inflow/Outflow



Live and Work in Oconee County 12,611 **Commute Into Oconee County** 9,696 **Commute Out of Oconee County** 15,438



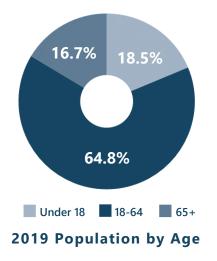






Population by Race & Hispanic Origin

	2019
White	87.5%
Black	6.7%
American Indian/Alaska Native	0.2%
Asian	1.9%
Hawaiian/Pacific Islander	0.0%
Some Other Race	1.6%
Two or More Races	2.0%
Hispanic Origin (Any Race)	3.7%



ECONOM	Y
Median Household Income	\$46,
Per Capita Income	\$25,
Unemployment Rate	3.4%

Poverty Rate

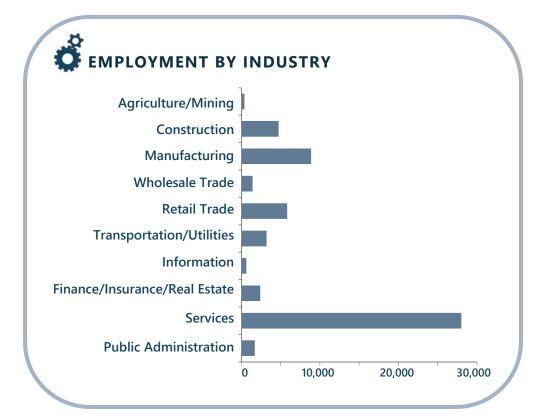
ehold	\$46,893
ome	\$25,489
nt	3.4%
	17.5%

EDUCATI	ON
High School Graduate or GED	30.4%
Some College or Associates Degree	30.5%
Bachelor's Degree or Higher	25.1%

HOUSEH	OLDS
Number of Households	48,608
Average Household Size	2.49
Owner-Occupied	61.0%
Renter-Occupied	27.0%



Company	Employees
Abbott	710
Reliable Automatic Sprinkler Company, Inc.	450
Yokohama America, SC	340
Wilbert Plastics	280
Danfoss (formerly Comatrol)	258



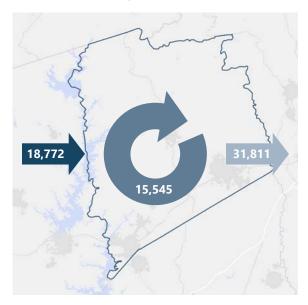


COMMUTING PATTERNS

Travel Time to Work

Less than 10 minutes	14.5%
10-29 minutes	46.3%
30-59 minutes	32.0%
60 minutes or more	7.2%

Worker Inflow/Outflow



Live and Work in Pickens County Commute Into Pickens County Commute Out of Pickens County

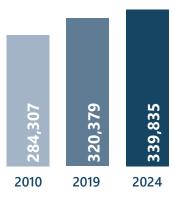
15,545

18,772

31,811





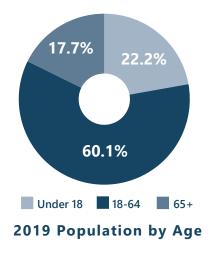


39.5
Median
Age

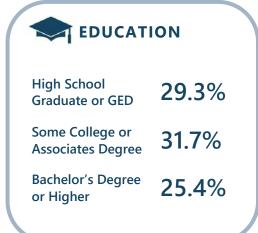
Total Population

Population by Race & Hispanic Origin

	2019
White	71.6%
Black	19.8%
American Indian/Alaska Native	0.3%
Asian	2.5%
Hawaiian/Pacific Islander	0.1%
Some Other Race	3.6%
Two or More Races	2.2%
Hispanic Origin (Any Race)	6.9%



(\$) ECONOMY	
Median Household Income	\$51,737
Per Capita Income	\$26,336
Unemployment Rate	3.1%
Poverty Rate	13.4%

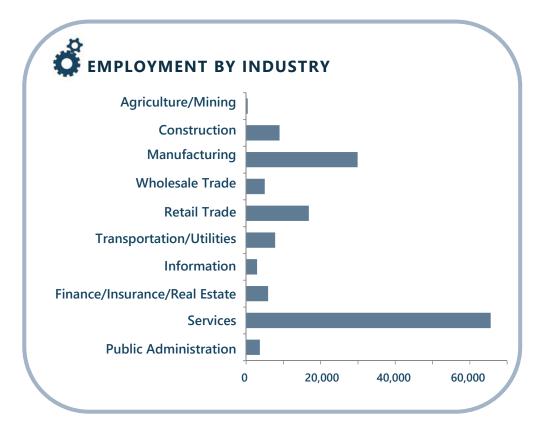


Number of Households	122,705
Average Household Size	2.54
Owner-Occupied	61.1%
Renter-Occupied	28.7%

HOUSEHOLDS



Company	Employees
BMW Manufacturing Corporation	11,000
Milliken & Company	3,957
Adidas	2,520
Michelin North America	1,165
DraexImaier Automotive of America, LLC	1,075



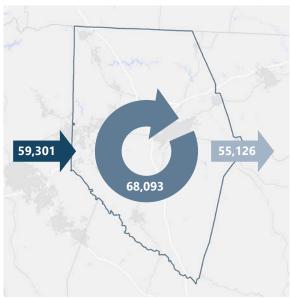


COMMUTING PATTERNS

Travel Time to Work

Less than 10 minutes	9.4%
10-29 minutes	59.3%
30-59 minutes	26.8%
60 minutes or more	4.6%

Worker Inflow/Outflow



Live and Work in Spartanburg County : 68,093 **Commute Into Spartanburg County** 59,301 Commute Out of Spartanburg County 55,126

Section Four

ECONOMIC DEVELOPMENT GOALS & HIGHLIGHTS

GOAL 1: TARGET INDUSTRIES

Promote not only the growing regional target industries of advanced materials, aerospace, automotive, bioscience, and energy, but also local target industries which are unique to individual counties and communities.

- Between October 2018 and October 2019, total capital investment in the region exceeded
 \$523 million.
- Projects were announced in four of the five region-wide target industries totaling \$423,729,400 and 908 jobs.
- Other announcements in the region totaled an additional \$99,430,000 in capital investment and 890 jobs.



Anderson Institute of Technology. (Photo by Teresa Cutlip)

GOAL 2: WORKFORCE DEVELOPMENT

Cultivate an efficient and skilled 21st Century workforce through enhanced training and coordination of resources in the SC Appalachian Region.

- Spartanburg Community College and ReadySC received \$477,965 in grant funding from the Appalachian Regional Commission to renovate 5,000 sq ft for workforce development training space.
- In August 2019, the Anderson Institute of Technology opened its doors to Anderson County students. The new \$34 million facility will house 20 programs of study designed with hands-on training to give them an advantage whether they pursue further education or move directly into the workforce upon graduation.

GOAL 3: PRODUCT DEVELOPMENT

Improve regional economic development capacity by increasing the quality and quantity of shovel-ready sites and suitable buildings for expanding and locating businesses.

- Commercial real estate firms report:

 - → 3,012,380 square feet of speculative industrial space is in the design phase and scheduled to begin construction within the next year.
- 18 sites totaling 2,900 acres have been vetted through the revamped SC Department of Commerce Palmetto Sites Program.

GOAL 4: INFRASTRUCTURE

Make the SCACOG region attractive for economic development by sustaining and enhancing physical infrastructure.

- The Economic Development Administration awarded \$4,173,000 in grant funds for water and sewer projects in Oconee County.
- Work is scheduled to be complete on the \$241 million 85-385 Gateway Project in early 2020. This project will bring the first interstate flyover ramps to the region and improve the transportation of both goods and people.
- ReWa, the region's largest wastewater treatment provider, continues work on the \$48 million underground tunnel project to increase treatment capacity in the Reedy River basin. Work is scheduled to be complete in 2021.
- 15 grant-funded infrastructure projects worth \$18.8 million are underway in the region.

GOAL 5: ENTREPRENEURSHIP

Make the SCACOG Region the most entrepreneur friendly region in South Carolina.

- Regional partner agency Ten at the Top hosts quarterly Entrepreneurial Support Providers Workshops to foster collaboration among those organizations, including SCACOG, who assist the entrepreneurial community. This year, the group developed a resource map to connect entrepreneurs to support providers and developed an editorial series, Entrepreneur Storytelling, to be published in local newspapers.
- The Upstate Capital Providers Network provides a forum for non-traditional lenders (Angel Investors, Micro Lenders, Venture Capitalists, etc.) to connect with one another, share best practices, and refer clients when appropriate.

GOAL 6: ACCESS TO CAPITAL

Increase access to business capital in the SC Appalachian Region.

- Grant funding continues to drive public sector projects throughout the region. At present:
 - ♦ There are 24 grants being managed by SCACOG staff. Public agencies providing these grand funds include the Economic Development Administration (2), Appalachian Regional Commission (6), HUD Community Development Block Grants (15), and SC Rural Infrastructure Authority (3).
 - These projects received \$15,258,213 in grant funding and leveraged an additional \$10,641,487 in project investment.

GOAL 7: LOCAL ASSET-BASED ECONOMIC DEVELOPMENT

Strengthen the unique, local community assets which have a significant impact on regional economic development.

- 3 cities in the region received \$1,564,162 in CDBG grant funding to assist with streetscape projects to enhance their downtowns.
- \$1,875,830 in grant funds were awarded to
 5 community development projects aimed at neighborhood revitalization.
- One park and trail project totaling \$716,780 received \$500,000 in ARC funding.



Pocket park in the Tank Branch Neighborhood. (Photo by Travis Hatcher)

GOAL 8: GLOBAL COMPETITIVENESS

Carry out the goals, objectives, strategies, and tactics articulated in the Upstate SC Metropolitan Export Plan.

- In 2017, the Upstate Alliance, lead organization for the Brookings Institution's Global Cities Initiative in the region, launched the Global Competitiveness Council to guide the implementation of the Upstate SC Regional Export Plan and Foreign Direct Investment Plans.
 Membership includes public sector, private sector, and non-profit organizations.
- In 2019, the Upstate Alliance held 10
 Global Competitiveness events including
 the May International Speed Round event
 which hosted 17 Consular and bi-lateral
 trade representatives from 13
 countries.

GOAL 9: GLOBAL COMPETITIVENESS

Attract more Foreign Direct Investment (FDI) to the region.

- Foreign Direct Investment between October 2018 and October 2019 represents:
 - ♦ Over \$138 million in capital investment
 - ♦ 885 jobs
 - ♦ 13 companies
 - 10 countries
- State, regional, and local economic development organizations continue to travel internationally to market the region at trade shows and other industry events.

Section Five

APPENDIX

Economic Development Announcements October 2018—October 2019

County	Company	Capital Investme	nt Jobs	Target Industry	Project Type	Country
Anderson	Kelley Engineering	N/D	30	Advanced Materials	Existing	United States
Anderson	Ortec	\$20,000,000	18	Biosciences	Existing	United States
Anderson	Strategy Plastics, LLC	\$3,400,000	81	Advanced Materials	Existing	United States
Cherokee	Milliken & Company	\$75,000,000	N/D	Advanced Materials	Existing	United States
Cherokee	TTI	\$50,000,000	100	Advanced Materials	Existing	Hong Kong
Greenville	3M	\$60,000,000	5	Advanced Materials	Existing	United States
Greenville	Accurate Brazing	\$13,000,000	8	Advanced Materials	Existing	Netherlands
Greenville	AddUp USA	\$100,000	12	Other - Industrial	New	France
Greenville	Alo	\$6,000,000	44	Other - Industrial	New	United States
Greenville	Bausch & Lomb	\$20,000,000	N/D	Advanced Materials, Biosciences	Existing	Canada
Greenville	Docs24	N/D	3	Other - Business Services	New	United Kingdom
Greenville	Fuyao North America, Inc.	\$16,100,000	70	Advanced Materials	Existing	China
Greenville	Getronics	\$1,630,000	500	Other - Business Services	Existing	Brazil/US
Greenville	InvestiNet	\$2,100,000	85	Other - Business Services	Existing	United States
Greenville	Kimura, Inc.	\$4,000,000	25	Other - Logistics	Existing	Japan
Greenville	Lucideon M+P	\$7,500,000	28	Advanced Materials, Biosciences	Existing	United Kingdom
Greenville	Multi-Pack	\$16,375,000	74	Advanced Materials, Biosciences	New	Germany
Greenville	National Engineering & Survey Group	\$13,500,000	N/D	Other - Nonprofit	Existing	China
Greenville	Norwegian Cruise Lines	N/D	30	Other - Business Services	New	United States
Greenville	Poser Sale, LLC	N/D	4	Other - Logistics	New	United States
Greenville	Prisma Health	N/D	40	Other - Health Services	Existing	United States
Greenville	T&S Brass and Bronze Works, Inc.	\$10,370,000	22	Advanced Materials	Existing	Denmark
Greenville	Tower International	\$43,384,000	24	Autotmotive	Existing	United States
Greenville	valantic SCE (USA), Inc.	N/D	15	Other - Business Services	New	United States

County	Company	Capital Investmen	t Jobs	Industry	Project Type	Country
Greenville	Xinda	N/D	3	Other - Office	New	China
Oconee	ACI Plastics	\$10,000,000	N/D	Other - Recycling	Existing	United States
Oconee	Horton Holding, Inc.	N/D	125	Automotive	New	United States
Pickens	IPSUM Technologies	\$19,200,000	55	Advanced Materials	New	United States
Pickens	KP Components	\$16,000,000	47	Advanced Materials	Existing	Denmark
Pickens	US Waffle Company	\$22,100,000	114	Other - Food Manufacturing	Existing	United States
Pickens	Under the Carolina Moon	N/D	15	Other - Textiles	Existing	United States
Spartanburg	BMW	\$10,000,000	N/D	Automotive	Existing	Germany
Spartanburg	Polydeck Screen Corporation	\$8,00,000	45	Advanced Materials	Existing	United States
Spartanburg	R&E Automated Systems	\$12,000,000	176	Advanced Materials	Existing	United States
Spartanburg	Renewable Properties	\$22,700,000	N/D	Energy	New	United States
Spartanburg	Spartanburg Downtown Memorial Airport	\$40,000,000	N/D	Other - Infrastructure	Existing	United States

N/D: Job or capital investment totals were not disclosed.

Active Grant-Funded Projects

Project Name	Description	Grant Source	Grant Amount	Total Project Cost
Anderson Co. Airport Terminal	Construction of a 6,500 sq ft airport terminal	ARC	\$500,000	\$2,979,440
Anderson Co. SSWD La France Water Upgrade	Installation of 4,250 lf of water line	CDBG	\$402,020	\$446,213
Blacksburg I-85 Corridor Sewer	Installation of 4,100 lf of sewer line	RIA	\$500,000	\$557,965
Blacksburg Lime St. Trail and Park	Construction of a trailhead and park	ARC	\$500,000	\$716,780
Chesnee Streetscape	Downtown streetscape	CDBG	\$500,000	\$590,000
Clemson Employment Opportunity Center	Construction of a 10,000 sq ft workforce center	CDBG	\$500,000	\$1,470,623
Easley/ Easley Combined Utilities	Installation of 6,750 lf of sewer line and service reconnections	CDBG	\$750,000	\$1,865,700
Gaffney Tank Branch Neighborhood	Neighborhood Revitalization	CDBG	\$229,000	\$312,500
Greer CPW Bent Creek Sewer	Installation of 6,600 lf of sewer line	ARC	\$500,000	\$1,250,000
Inman East Side Sewer	Installation of 2,900 lf of sewer line	CDBG	\$750,000	\$1,460,633
Iva Streetscape	Downtown Streetscape	CDBG	\$323,585	\$425,292
Oconee Joint Regional Sewer Authority		EDA	\$3,700,000	\$4,677,830
	Installation of 22,300 If of sewer line and two pump stations	RIA	\$500,000	
Pickens Neighborhood Revitalization	Neighborhood Revitalization	CDBG	\$496,830	\$522,753
Powdersville Water 153 Corridor	Installation of 6,000 lf of water line and service reconnections	ARC	\$500,000	\$1,246,960
Seneca	Demolition and cleanup of a condemned building	CDBG	\$500,000	\$683,400
Simpsonville	Renovations of a building to accommodate an Arts Center	ARC	\$500,000	\$2,446,959
Spartanburg Community College/ReadySC	Renovations of 5,000 sq ft for workforce development	ARC	\$477,965	\$766,607
Walhalla	Makan lakanan akina wiki Makanin kan	EDA	\$473,000	\$592,000
	Water Interconnection with Westminster	RIA	\$118,400	
West Union Water Project	Installation of 2,900 If of water line	CDBG	\$278,693	\$321,025
Williamston Belton Dr. Sewer	Installation of 2,520 lf of sewer line and service reconnections	CDBG	\$692,000	\$747,900
Williamston Mahaffey Rd. Sewer	Installation of 4,000 lf of sewer line	CDBG	\$602,500	\$700,000
Woodruff Demo	Demolition and clean up of a condemned building	CDBG	\$150,000	\$204,000
Woodruff Streetscape	Downtown Streetscape	CDBG	\$498,970	\$548,870
Woodruff US 221 Sewer	Installation of 270 If of sewer line	CDBG	\$315,250	\$366,250
Total			\$15,258,213	\$25,899,700